

**McCallie Associates, Inc.**  
**Summary Balance Sheet - CEO**

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**Organization: 1.02 OxBow Data Management Sys**

**As of  
11/30/21**

**Assets**

**Current Assets**

Great Western-Oxbow Checking	240,438.78
Key Bank-Checking	0.00
Great Western-Oxbow Savings	0.00
Due from(to)Consolidated Affil	287,822.01
Billed Receivable	527,325.11
Unbilled Receivable	30,337.05
Interco Receivable-OxBow	0.00
Other Receivable	0.00
Prepaid Expenses	2,067.14
	<u>1,087,990.09</u>

**Fixed Assets**

Fixed Assets, Net	<u>21,665.33</u>
	21,665.33

**Other Assets**

Other Assets	<u>0.00</u>
	<u>0.00</u>
	<u><u>1,109,655.42</u></u>

**McCallie Associates, Inc.**  
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Organization: 1.02 OxBow Data Management Sys

As of  
11/30/21

**Liabilities & Equity**

**Current Liabilities**

Accounts Payable	915.66
Accrued Wages & Payroll Tax	73,525.85
Other Current Liabilities	13,500.00

87,941.51

**Long-term Liabilities**

Intercompany Payable-Alutiiq	402,732.54
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402,732.54

**Stockholders Equity**

Contributed Capital	127,655.34
Members Capital	1,000.00
Retained Earnings	292,040.37
Current Year Net Income	198,285.66

618,981.37

1,109,655.42

McCallie Associates, Inc.  
Summary Income Statement

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Organization: 1.02 OxBow Data Management Sys

	11/01/21 11/30/21	Y-T-D
<b>Revenue</b>		
Revenue	119,066.91	1,259,647.67
	119,066.91	1,259,647.67
<b>Direct Expenses</b>		
DL - Home Site	18,653.42	239,755.59
	18,653.42	239,755.59
Gross Profit	100,413.49	1,019,892.08
<b>Indirect Costs</b>		
Fringe Benefits	23,651.55	99,659.03
Home-Site Overhead	45,994.03	588,244.37
General & Administrative	3.27	133,653.46
	69,648.85	821,556.86
Income From Operations	30,764.64	198,335.22
<b>Other Expenses</b>		
Other Expense	0.00	49.54
	0.00	49.54
<b>Other Income</b>		
Other Income	0.00	-0.02
	0.00	-0.02
Net Income	30,764.64	198,285.66